

Overall View of Our Businesses



Resource Circulation Business

We work to use limited resources effectively and reduce waste by promoting the reuse, recycling, and remanufacturing of waste and resources. We also offer new value to the world by using waste to manufacture recycled materials.



ECONECOL Inc.

eCONeCOL

Kuroda

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TOYO RUBBER CHIP

Kuroda Recycle Co., Ltd.

SYN ECO

SYN FCO Inc.

Toyo Rubber Chip Co., Ltd.



Nitto Kako Co., Ltd.

(1)

ARBIZ Corporation* ARBIZ (A)

株式会社 Fuji Eco Cycle Co., Ltd.* 富士エコサイクル

*Affiliates accounted for under the equity method



Global Trading Business

In this business, we distribute internationally the metal scrap and other resources generated in Japan and other countries. We provide export agency services for used cars and other items to meet customer needs.

NEWSCON Inc.



Cyterrace Co., Ltd.





Lithium-ion Battery Recycling Business

By recycling lithium-ion and other rechargeable batteries, we help to collect and make use of limited resources, such as cobalt, nickel, and lithium. We aim to achieve a closed loop, LIB-to-LIB.



VOLTA Inc.



Other Business



Welfare Service Business for People with Disabilities **Environment Management Consulting Business**

In this segment, we are developing the Welfare Service Business for People with Disabilities. This business supports the independence of people with disabilities, helping them to find work and in community life. In addition, our **Environment Management Consulting Business** helps companies develop environmental strategies and plans for

reducing greenhouse gas emissions.

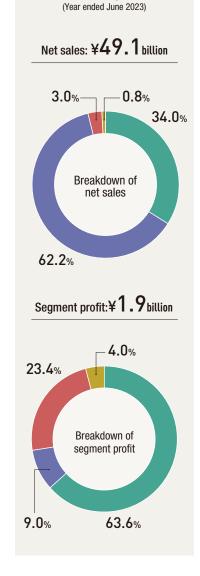
Welfare Service Business for People with Disabilities

ASTOCO Inc.



Environment Management Consulting Business Bright

Bright Innovation Co., Ltd.



Breakdowns by Business

ENVIPRO Group Sustainability Report 2023 16

Highlights

Unveiling of the Medium-Term Management Plan

In August 2022, we transitioned the consolidated numerical targets of our medium-term management plan to a rolling basis. To adapt flexibly to rapidly changing market conditions, we have formulated a five-year medium-term management plan (Mid-Term Plan 2028), which we introduced in August 2023.



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Establishing Cyterrace, Which Handles the Logistics Agency Business

In September 2022, we established Cyterrace Co., Ltd., as a wholly owned subsidiary. In January 2023, Cyterrace took over operations of the logistics agency business from 3WM Co., Ltd. DP22



RE100 plant

Engaging in Joint Research with the University of Tokyo's Shinsuke Murakami Laboratory to Visualize Efforts toward Decarbonization

The ENVIPRO Group has initiated a collaborative research project aimed at measuring the GHG emissions generated by each recycling process and obtaining primary data that can be provided to trading partners. We have quantitatively evaluated the difference in GHG emissions between the recycling processes carried out at the current RE100 plant*1 and conventional recycling processes that use electricity derived from fossil fuels.

- *1 Plant where 100% of the electricity used is derived from renewable energy sources
- *2 Taken from a notice dated August 26, 2022 on joint research with the University of Tokyo's Shinsuke Murakami Laboratory

Raw material procurement Manufacturing Transportation Recycling Recycling by Recycling by

Quantitative Evaluation of GHG Emissions*2

conventional plants

Developing Add-ons to Facilitate Reporting under Energy Conservation and Global **Warming Prevention Legislation**

Bright Innovation Co., Ltd. has developed an add-on application in collaboration with Uhuru Corporation that enables the management of energy usage data through Salesforce Net Zero Cloud and facilitates compliance with the reporting requirements of the Act on the Rational Use of Energy and the Act on Promotion of Global Warming Countermeasures. This application will help reduce the administrative burden of regular reporting.

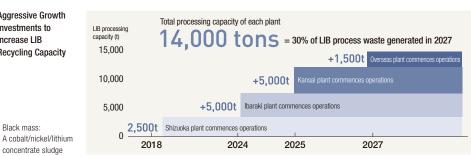
Acquisition of Land and Building for a Lithium-Ion Battery (LIB) Recycling Plant in Ibaraki Prefecture. Aimed at Tripling Our Processing Capacity

In March 2023, we acquired land and buildings in the city of Hitachinaka, Ibaraki Prefecture, to establish a base for a new LIB recycling plant. We will be constructing a black mass* manufacturing facility with a processing capacity of 5,000 tons. When combined with the existing facility, which has a processing capacity of 2,500 tons, the total processing capacity will increase to 7,500 tons, triple the current level.

Aggressive Growth Investments to Increase LIB Recycling Capacity

* Black mass:

concentrate sludge



Nitto Kako Co., Ltd. Joins the ENVIPRO Group

In April 2023, the company acquired shares in Nitto Kako Co., Ltd. which manufactures and sells industrial rubber and resin products, and made it a consolidated subsidiary. DP19



Launching Resource Collection Stations in the City of Akita in Collaboration with the **Akita Northern Happinets**

We established a new Mottainai BOX resource collection station in the city of Akita, Akita Prefecture, in collaboration with the Akita Northern Happinets, a B.League professional basketball team.

Publication of an Original Picture Book, Boku no Te wa Maho no Te ("My Hands are Magic Hands")

In June 2023, SYN ECO Inc. and ASTOCO Inc. published a picture book called Boku no Te wa Maho no Te ("My Hands are Magic Hands").

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